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~~Research~~ \u0026amp; Learning Teaches  
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~~Team + Blue Team Setup~~ *Red Teams:  
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*Thinking Like the Enemy ...*

Red Team is an impressively clear, convincing, and practical-minded study of how organizations can put in-house contrarians to the most valuable use."--James Fallows, Correspondent for the Atlantic. In today s complex

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Thinking Like the Enemy Micah Zenko.  
Red teaming. It is a practice as old as

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the Devil's Advocate, the eleventh-century Vatican official charged with discrediting candidates for sainthood. Today, red teams—comprised primarily of fearless skeptics and those assuming the role of saboteurs who seek to better ...

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*Red Team: How to Succeed By Thinking Like the Enemy ...*

His six best practices for Red Teams are solid: Red Teams must: Be outside & objective while being inside & aware  
Be fearless skeptics with finesse  
Have a bag of tricks (that doesn't grow stale)  
The Organizations that want to

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Implementing red teaming must: Have a boss that buys into the process (This is listed first in the book because it is most important) Be willing to hear bad news and act on it Red team just enough

*Red Team: How to Succeed By*

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*Thinking Like the Enemy* by...

Red Team: How to Succeed by  
Thinking Like the Enemy by Micah  
Zenko. 298 pages. Published 2015 by  
Basic Books New York. ISBN  
978-0-465-04894-6. Contrary to what  
the subtitle says you will not learn to  
“think like the enemy” by reading the

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that make for successful red teams.  
First, "The Boss Must Buy In." Red

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teams do no good if they are used as cover for a decision that has already been made, or if the red team is forced on decisionmakers who have no intention of listening to the given recommendations. Second, red teams should be “Outside and Objective,

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*Thinking Like the Enemy*

In *Red Team*, national security expert Micah Zenko provides an in-depth investigation into the work of red teams, revealing the best practices, most common pitfalls, and most effective applications of these modern-

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day Devil's Advocates. The best practices of red teaming can be applied to the CIA, NYPD, or a pharmaceutical company, and executed correctly they can yield impressive results: red teams give businesses an edge over their competition, poke holes in vital

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First and foremost, the red team must have the trust of and access to the commander. The commander must in turn understand the benefits of a red

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team and provide them personal  
support in order...

*Marine Corps Gazette - July 2012 -  
Headquarters Marine Corps*  
Review of Red team: how to succeed  
by thinking like the enemy

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*Security Red team: how to ...*

Meet regularly with your employees and set objectives that will stretch their capabilities and shape their skills. Under your fine tutelage, your team members will blossom and grow to become even more productive and

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talented — which will only make you  
and your organization more  
successful. 11. Walk the walk

## *11 Ways Highly Successful Leaders Support Their Team*

The high performing team realises that  
communication can make or break the

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team. 5. Focus. Clear and measurable goals give direction to the team. The team works in unison to meet common goals. The high performance team know where it is heading. And, it understands the difficulties ahead. 6. Honesty. Team members are open and honest with each other. The high

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performance team aims to create an  
environment where people are  
comfortable to speak openly.

*Do You Recognise These 10 Essential  
Team Behaviours ...*

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